

CHUKA



UNIVERSITY

UNIVERSITY EXAMINATIONS

SECOND YEAR EXAMINATION FOR THE AWARD OF DEGREE OF MASTER OF SCIENCE IN PROCUREMENT AND LOGISTICS MANAGEMENT

MSOM 814: PROJECT MANAGEMENT

STREAMS:

TIME: 3 HOURS

DAY/DATE: THURSDAY 15/07/2021

2.30 P.M – 5.30 P.M

INSTRUCTION

Answer Question ONE and any other three questions

1. A small Island in Lake Victoria has a lot of stock of fresh fish because of its continental shelf. The Island is densely populated because of the fishing business. Due to the high population the residents of this Island are very poor and are exposed to diseases due to poor sanitary conditions within the Island. There is also a very high prevalence of the HIV, AIDS disease.

Movements to and from the Island is done using small boats that are prone to accidents especially during strong tides and wind. As a result many fishermen, residents and customers have lost their lives in the lake. Because of this and many other factors, there are several orphans and single parents living on that Island.

At the beginning of the year 2020 a local NGO identified several projects on this Island. The NGO planned to construct a bridge that is two kilometers long to connect the Island to the main land, provision of free ARVs, sponsorship of orphans to pursue education and support single parents to start up businesses. The NGO plans to implement the projects in phases due to financial constraints. The NGO is funded by a Fresh International financier based in Europe.

Last year the French financier released ksh 100 million to the local NGO on assessment of the work done in July 2021, it was found that the projects are only 20% of the expectations while 80% of the budget has already been spent. The local community is in support of the projects as it offers them jobs and also improves their standards of living. The French financier is faced with two options: withdraw the funding or continue finding the projects. You have been appointed as a project manager by the Fresh donor to assist in making the right decision.

Required :

- (i) As an expert in project management, identify what went wrong with the projects. [10 marks]
 - (ii) Discuss how the projects can be revived if the donor will give more funding. [10 marks]
 - (iii) The challenges that you are likely to face while working as a project manager for the NGO. [10 marks]
 - (iv) Give professional advice on the way forward, supporting your suggestions. [10 marks]
1. (a) Most project ideas are not eventually developed into sound investment projects in Kenya. Explain. [10 marks]
(b) Most public projects in Kenya take more time to be completed than initially planned. Give five reasons to explain this deviation. [10 marks]
 3. (a) Many public projects in the developing countries are terminated before they complete their life cycle. Give reasons to explain this. [10 marks]
(b) Discuss why it is necessary to conduct feasibility analysis for projects. [10 marks]
 4. (a) Community participation is a key criteria for proper selection of projects. Evaluate the importance of community participation in the entire project cycle management.

[10

marks]

- (b) Explain the factors that may determine the overall sustainability of a community project. [10 marks]
5. (a) Discuss the benefits of sub-contracting some parts of a project. [10 marks]
- (b) Explain the ways by which a project may be terminated. [10 marks]
6. (a) Using suitable examples, distinguish between monitoring and evaluation. [8 marks]
- (b) Monitoring and evaluation of a project is key to project success. Explain the key issues considered during monitoring and evaluation. [12 marks]
-