

CHUKA



UNIVERSITY

UNIVERSITY EXAMINATIONS

**SECOND YEAR EXAMINATION FOR THE AWARD OF DIPLOMA IN
PROCUREMENT AND LOGISTICS MANAGEMENT**

DPLM 0215: PROJECT AND CONTRACT MANAGEMENT

STREAMS: DPLM Y2S2

TIME: 2 HOURS

DAY/DATE: TUESDAY 04/12/2018

8.30 A.M. – 10.30 A.M.

INSTRUCTIONS:

- **Answer question ONE and any other two questions.**

- Q1. (a) Organization perform their duties either through routine management or projects. Discuss any five differences between routine management and projects. (10 marks)
- (b) Discuss any five reasons that explain why many projects fail in Kenya. (10 marks)
- (c) State and explain any five unethical behaviour by some project managers. (10 marks)
- Q2. (a) Explain the qualities of a good feasibility studies report. (10 marks)
- (b) Using suitable examples, discuss the project life cycle. (10 marks)
- Q3. (a) Give five reasons to explain why it is necessary to monitor a project. (10 marks)
- (b) Discuss the termination activities of a project. (10 marks)

Q4. (a) A project consists of the following activities

Activity	Preceding Activity	Duration in months	Costs in millions
A	-	5	300
B	-	14	200
C	A	9	250
D	A	15	450
E	A	8	400
F	B, C	9	500
G	D	4	250
H	E, F, G	5	300

Required:

- (i) Draw a network diagram for the project. (6 marks)
- (ii) Determine the critical path and project duration. (4 marks)
- (iii) What is the expected cost of the project? (4 marks)
- (b) State and explain any three reasons to explain why projects in Kenya take longer time than planned. (6 marks)
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